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Legal Assistant to FCC Chairman Dean Burch and former Adviser to Presidents Nixon and Ford and Director of the White House Office of Telecommunications Policy he helped spearhead the restructuring of America's telecom Industry and was Senior Vice President of CBS responsible for worldwide enterprises, which opened China to commercial television.

He is an author and lecturer on the subjects of creativity and innovation, education and economic development, and formerly served as President of Smart Communities, a research and educational organization dedicated to helping local communities connect to the global economy.

Recently he authored the seminal "Guidebook for Smart Communities", a "how to" for communities struggling to compete in the age of the Internet; "The Creative Community: Linking Art, Culture, Commerce and Community", a call to action to reinvent our communities for the Creative Age; and "Art Education and the Innovation Economy."

He has served as Chair of California Governor's first Commission on Information Technology; Chair of the Governors Committee on Education and Technology; and Chair of San Diego Mayor's "City of the Future" Commission.